

**SILICON VALLEY**  
**ANIMAL CONTROL AUTHORITY**

**AGENDA ITEM**

**Fee Schedule**

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**RECOMMENDED MOTION**

That Resolution 2019-2 adopting the Silicon Valley Animal Control Authority Fee Schedule be approved as presented.

**DISCUSSION**

Staff studied SVACA fees and compared them with other agencies. The following are the recommended changes.

*Licensing*

Staff is recommending increases in altered animal fees as they have been unchanged since 2010. One year dog licenses would increase from \$22 to \$25, two years from \$32 to \$37 and three years from \$42 to \$50. One year cat altered licenses would increase from \$10 to \$15, two years from \$18 to \$23 and three years from \$26 to \$30.

*Spay/Neuter*

Staff is recommending increasing SVACA resident male dogs under 40 pounds from \$110 to \$120 and 40 to 80 pounds from \$135 to \$140. SVACA resident female dogs under 40 pounds would increase from \$120 to \$135 and 40 to 80 pounds would increase from \$140 to \$155. Non-SVACA resident male dogs under 40 pounds increase from \$135 to \$145 and 40 to 80 pounds from \$155 to \$165. Non-SVACA resident female dogs under 40 pounds increase from \$145 to \$155 and 40 to 80 pounds from \$165 to \$180. Non-resident male cats would increase from \$75 to \$80 and female cats from \$95 to \$100. We will continue to accept vouchers from Santa Clara County, Friends of SVACA and the Palo Alto Humane Society to ensure that animals can be altered regardless of cost for those who cannot afford the surgery fee.

**DOCUMENTS ATTACHED**

Fee Comparison  
Resolution 2019-2  
Fee Schedule

**SVACA**  
Proposed

	SVACA Current	San Jose	Santa Cruz****	Palo Alto	Santa Clara County	Oakland	Orange County	Stanis County
Altered Dog 1 year	\$22	\$25	\$29	\$20	\$17	\$10	\$28	\$12
Altered Dog 2 year	\$32	-	-	\$30	-	\$15	-	\$24
Altered Dog 3 year	\$42	\$50	-	\$40	-	\$25	-	\$36
Altered Dog Senior	Free	-	\$29 one time	-	-	-	\$14	-
Altered Dog Senior 1 year	-	-	-	-	-	\$5	-	\$6
Altered Dog Senior 2 year	-	-	-	-	-	\$7.50	-	\$12
Altered Dog Senior 3 year	-	-	-	-	-	\$12.50	-	\$18
Unaltered Dog 1 year only	\$100	\$65	\$74	\$40	\$34	\$100	\$159	\$150
Unaltered Dog 2 year	-	-	-	\$60	-	\$150	-	\$250
Unaltered Dog 3 year	-	-	-	\$80	-	\$175	-	\$350
Unaltered Dog Senior 1 year	-	-	-	-	-	\$50	-	\$75
Unaltered Dog Senior 2 year	-	-	-	-	-	\$77.25	-	\$125
Unaltered Dog Senior 3 year	-	-	-	-	-	\$87.50	-	\$175
Unaltered Animal Certificate	-	-	\$350	-	-	-	-	-
Exempt from Unalt Certificate	-	-	\$15 + license	-	-	-	-	-
Altered Cat 1 year	\$10	\$15	-	-	\$12	-	\$6	12*
Altered Cat 2 year	\$18	-	-	-	-	-	-	-
Altered Cat 3 year	\$26	\$30	-	-	-	-	-	-
Unaltered Cat 1 year	\$50	\$35	-	-	\$24	-	-	12*
Unaltered Cat 2 year	-	-	-	-	-	-	-	-
Unaltered Cat 3 year	-	-	-	-	-	-	-	-
Unaltered Animal Certificate	-	-	\$250	-	-	-	-	-
Late (Delinquent) Fee	\$50	\$15	\$15	\$30	\$30	\$15**	\$35	\$12***
Failure to license Penalty	-	-	\$30	-	-	-	\$112	-
Senior - Replacement Tag	-	-	-	-	-	\$2	-	-
Replacement Tag	\$5	\$4	\$5	\$5	-	\$8	\$9	-
Transfer	-	-	-	-	-	\$10	\$6	-
Cat I.D Tag - altered - 5 year	-	-	-	\$5	-	-	-	-
Cat I.D Tag - unaltered- 5 year	-	-	-	\$10	-	-	-	-

\*Cat licensing is voluntary in Mountain View.

\*\*Additional \$15 for every month late up to \$45

\*\*\*if paid 30 days after the due date

\*\*\*\* \$1 fee if licensed through mail or in person

SVACA

Impound Fees	SVACA Current	No Changes Proposed	San Jose	Santa Cruz	Palo Alto	SC County
Unaltered Dog 1st Offense	\$100			\$75 + \$35*	*	\$55+\$35*
Unaltered Dog 2nd Offense	\$125			\$115 + \$50*	*	\$55+\$50*
Unaltered Dog 3rd Offense	\$175			\$195 + \$100*	*	\$55+\$100*
Unaltered Dog 4th / Subsequent Offense	\$205			\$225 + \$100*	*	
Altered Dog 1st Offense	\$35			\$75		\$55
Altered Dog 2nd Offense	\$125			\$115		
Altered Dog 3rd Offense	\$175			\$195		
Altered Dog 4th / Subsequent Offense	\$205			\$225		
Licensed Dog 1st Offense	-		\$22	-	\$30	-
Licensed Dog 2nd Offense	-		\$20	-	\$45	-
Licensed Dog 3rd Offense	-		\$20	-	\$60	-
Licensed Dog 4th Offense	-			-	\$110	-
Licensed Dog 5th - 10th Offense	-			-	\$170	-
Licensed Dog 11th / Subsequent Offense	-			-	\$200	-
Unlicensed Dog 1st Offense	-		\$40 + \$35*	-	\$50	-
Unlicensed Dog 2nd Offense	-		\$40 + \$50*	-	\$75	-
Unlicensed Dog 3rd Offense	-		\$40 + \$100*	-	\$95	-
Unlicensed Dog 4th Offense	-			-	\$110	-
Unlicensed Dog 5th - 10th Offense	-			-	\$170	-
Unlicensed Dog 11th / Subsequent Offense	-			-	\$200	-
Unaltered Cat 1st Offense	\$100			\$30 + \$35*	\$30+\$35*	\$55+\$35*
Unaltered Cat 2nd Offense	\$125			\$50 + \$50*	\$45+\$50*	\$55+\$50*
Unaltered Cat 3rd Offense	\$175			\$75 + \$100*	\$60+\$100*	\$55+\$100*
Unaltered Cat 4th / Subsequent Offense	\$205			\$75 + \$100*		
Altered Cat 1st Offense	\$35			\$30	\$30	\$55
Altered Cat 2nd Offense	\$125			\$50	\$45	
Altered Cat 3rd Offense	\$175			\$75	\$60	
Altered Cat 4th / Subsequent Offense	\$205			\$75		
Licensed Cat 1st Offense	-		\$22	-	-	-
Licensed Cat 2nd Offense	-		\$20	-	-	-
Licensed Cat 3rd Offense	-		\$70	-	-	-
Licensed Cat 4th Offense	-			-	-	-
Licensed Cat 5th - 10th Offense	-			-	-	-
Licensed Cat 11th / Subsequent Offense	-			-	-	-
Unlicensed Cat 1st Offense	-		\$40 + \$35*	-	-	-
Unlicensed Cat 2nd Offense	-		\$40 + \$50*	-	-	-
Unlicensed Cat 3rd Offense	-		\$40 + \$100*	-	-	-
Unlicensed Cat 4th Offense	-			-	-	-
Unlicensed Cat 5th - 10th Offense	-			-	-	-
Unlicensed Cat 11th / Subsequent Offense	-			-	-	-
Other - Small	\$28		\$15**	-	-	-
Other - Large	\$75			-	-	-
Other - under 50#	-			-	-	\$35
Other - 50# - 100#	-			-	-	\$60
Other - 100# lbs +	-			-	-	\$85
Livestock under 100#	-		\$22**	\$75	\$25	\$110
Livestock over 100#	-		***	-	\$100	-
Livestock 1st Offense	-			\$200	-	-
Livestock 2nd Offense / Subsequent Offense	-			\$250	-	-
RTO Transaction Fee	-		\$20	-	-	-
ACO Picked Up	-		\$50	-	-	-

\*State Fine for Unaltered Animals

\*\*Fees do not increase for multiple impounds

\*\*\*Outsourced and charged what the farm/stable charges

**SVACA**

Board Fees per day	SVACA					
	SVACA Current	No Changes Proposed	San Jose	Santa Cruz	Palo Alto	SC County
Unaltered Dogs	\$22		\$20	\$25	\$20	\$22
Altered Dogs	\$22		\$20	\$25	\$20	\$22
Unaltered Cats	\$22		\$12	\$20	\$20	\$22
Altered Cats	\$22		\$12	\$20	\$20	\$22
Other Animals:	-		-	-	\$5	-
Under 50#	-		\$7	-	-	\$12
50 lbs to under 100 lbs	-		\$7	-	-	\$17
100 lbs and over	-		*	-	-	\$22
Other	\$11		\$7	-	\$5	-
Livestock under 100#	-		\$7	-	-	-
Livestock over 100#	-		*	-	-	-

\*Outsourced and charged what the farm/stable charges

# TRAP FEE COMPARISON

## SVACA

	SVACA Current	No Changes Proposed	San Jose	Santa Cruz	Palo Alto
Refundable Deposit	\$100		\$50		\$100
Refundable Deposit Dog	-		-	\$255	
Refundable Deposit Cat	-		-	\$70	
Refundable Deposit Other	-		-	-	
Daily Rental Dog	-		-	-	20*
Daily Rental Cat	-		-	-	"
Daily Rental Other	-		-	-	"
Weekly Rental Dog	-		-	-	"
Weekly Rental Cat	-		-	-	"
Weekly Rental Other	-		-	-	"
Trap Processing Fee	-		-	\$10	
Pick-Up animal in a trap	-		-	\$75	

\*First 3 days is \$20; after 3 days \$5/day, maximum 14 days

# ANIMAL SURRENDER FEE COMPARISON

## SVACA

	SVACA Current	No Changes Proposed	San Jose	Santa Cruz	Palo Alto	SC County	HSSV
Dog	\$150		\$0/\$20	\$0	\$0	\$75	\$160/\$230
Cat	\$150		\$0/\$220	\$0		-	\$160/\$205
Dog or Cat - up to 3	-		\$10/\$30	-		-	-
Dog/Cat with litter	-		\$10/\$30	-		-	-
Guinea Pig	-		*	-		-	***
Guinea Pig - up to 3	-		*	-		-	-
Guinea Pig with litter	-		*	-		-	-
Rabbit	-		*	\$0		-	\$70
Rabbit - up to 3	-		*	-		-	-
Rabbit with litter	-		*	-		-	-
Other Animals:			*	-		-	*
Under 50#	\$40		*	-		-	-
50# - 100#	-		*	-		\$45	-
100# +	-		*	-		\$80	-
Exotic	-		*	-		\$95	-
				\$0		-	-

(unlicensed vs. licensed)

(vax v. not vax)

\*Doesn't accept surrenders at this time

\*\*\$20 for up to 5 'pocket pets'

\*\*\*HSSV - currently no charge, donor sponsored (guinea pigs and small animals/rodents)

**SVACA**

	SVACA Current	No Changes Proposed	San Jose	Santa Cruz	Palo Alto	SC County	HSSV
Dog	\$150				\$125	\$110	\$175*
Dog - Pair	-				-	-	\$275*
Dog - 7 months to 6 years				\$130			-
Dog - Under 6 years			\$115				-
Dog - Over 6 years			\$65	\$60			-
Puppy - Under 4 months						\$120	-
Puppy - Under 6 months			\$135	\$195			\$375
Puppy - Pair							
Senior Citizens - dog 3+ yrs.			\$40				
Training Deposit	\$100						
Cat	\$100				\$125	\$90	\$175
Cat - Pair							\$275
Cat - 3 cats							
Cat - 1-6 years				\$100			
Cat - Under 6 years			\$80				
Cat - Over 6 years			\$35	\$55			
Kitten Under 4 months			\$100			\$100	
Kitten Under 6 months	\$150						\$175
Kitten - 2-12 months				\$120			
Senior Citizens - cat 3+ yrs.			\$25				
Small Animal							
Rabbit	\$20						\$20
Rabbit - Pair	\$30		\$20	\$50	\$43		\$70
Rabbit - 3 rabbits							\$110
Guinea Pig			\$10				\$150
Guinea Pig - Pair							
Fowl							\$40
Bird	\$20			\$10	\$5		
Cockatiel				\$25	\$5**		
Exotic Bird				\$27			
Rodent				\$75			
Rodent - Pair			\$5	\$25	\$5		
Small Livestock				\$75			\$25
Large Livestock				\$100***			
Horse				\$250***			

\* Includes a \$125 training deposit

\*\* Cockatiels - \$27

\*\*\* Starting sealed bid





	SVACA Current	SVACA Proposed	San Jose	Santa Cruz	Palo Alto	SC County	HSSV
Permit Application Fee	-	-	\$99	-	-	-	-
Permit Application Fee - Renewal	-	-	\$52	-	-	-	-
Animal Facilities Permit - Private	\$200	-	\$142	-	\$162	\$200	-
Animal Facilities Permit - Commercial	\$200	-	\$185	-	-	\$225	-
Animals Event Permit	-	-	\$185	-	-	-	-
Large Animal Event Permit	-	-	\$1,291	-	-	-	-
Animal Rescue Registration	\$25 one time charge	-	\$50 one time charge	-	-	-	-
Keeping of animal or fowl permit	\$50	-	\$130 (2 year permit)	-	-	-	-
Dangerous Dog Permit App. Fee	-	-	\$99	-	-	-	-
Dangerous Dog Permit	\$200	-	\$316	-	\$324	\$130	-
Inspection Fee - 1 hour	-	-	\$100	-	-	-	-
Inspection Fee - each addtl. 30mins	-	-	\$34	-	-	-	-
Dangerous Animal Permit App. Fee	-	-	\$99	-	-	-	-
Dangerous Animal Permit	\$200	-	\$185	\$200	-	\$130	-
Field Service Charge, per trip	\$50	-	\$50/\$85 Special handling	\$75/Hr**	\$55 hr	\$26 + Mileage	-
Quarantine Fee	\$50	-	\$45	\$75	\$40	\$35	-
Shelter Quarantine Fee	impoundment + board + Quarantine Fee + Field Service Charge	-	\$20 per day for dog or \$10 per day for cats + impoundment + applicable penalties	\$50 + Board	-	\$40 + Board	-
<b>Euthanasia:</b>							
Dog	\$150	-	\$40	\$75 + Disposal	-	\$65 + Disposal	\$130
Cat	\$150	-	\$40	\$75 + Disposal	-	\$65 + Disposal	\$130
Domestic up to 20#	-	-	-	-	\$75	-	-
Dogs 21# - 75#	-	-	-	-	\$108	-	-
Dogs over 76#	-	-	-	-	\$130	-	-
Small animals and Birds	\$40	-	-	-	\$38	-	\$15
Rabbit	\$40	-	-	-	-	-	\$60
Reptile	-	-	-	-	-	-	\$60
Other Animals:	-	-	-	-	-	-	-
Under 50#	-	-	-	-	-	\$40	-
50# - 99#	-	-	-	-	-	\$75	-
100# +	-	-	-	-	-	\$100	-
<b>At Shelter:</b>							
Licensed dogs and cats	-	-	\$0	-	-	-	-
Unlicensed dogs and cats; others	-	-	\$10 + Disposal	-	-	-	-
Large animal >100 lbs surcharge	-	-	\$20 + Euth fee	-	-	-	-
<b>In Field:</b>							
Licensed dogs and cats (owner Req)	-	-	\$60	-	-	-	-
Unlicensed dogs and cats; others	-	-	\$60 + Disposal	-	-	-	-
Large animal >100#	-	-	\$40 + Euth fee	-	-	-	-
Unlicensed dogs and cats; others	-	-	\$10 + Disposal	-	-	-	-
Large animal >100# surcharge	-	-	\$20 + Euth fee	-	-	-	-
<b>Disposal/Pickup of dead pets:</b>							
Small animals (birds, hamsters, etc.)	\$25	-	-	-	\$11	-	\$10
Large animal (goat, pig)	\$50	-	-	-	\$110	-	\$40
Dog/Cat/Rabbit	-	-	-	-	-	-	-
Dogs/Cats/Rabbit up to 20 lbs ea	-	-	-	-	\$40	-	-
Dogs up to 75#	-	-	-	-	\$50	-	\$35
Dogs over 75#	-	-	-	-	\$60	-	\$40
Dogs and other animals over 150#	\$125	-	-	-	-	-	-
<b>Others:</b>							
Up to 19#	-	-	\$10	-	-	-	-
20# - 69#	-	-	-	\$30	-	-	-
70# - 99#	-	-	-	\$40	-	-	-
100# +	-	-	-	\$55	-	-	-
Under 50#	-	-	-	\$70	-	\$50	-
50# - 100#	-	-	-	-	-	\$20	-
Confiscate/Humane	-	-	-	\$75/Hr**	-	\$35	-
Emergency	-	-	-	\$25	-	-	-
Field Return of Owned Animal	-	-	-	\$75 + Mileage	-	-	-

\*\* (2 Hr minimum after hours)

**RESOLUTION NO. 2019-2**

**AMENDING RATE AND FEE SCHEDULE  
FOR ANIMAL CONTROL SERVICES**

**SILICON VALLEY ANIMAL CONTROL AUTHORITY**

**COUNTY OF SANTA CLARA  
STATE OF CALIFORNIA**

**WHEREAS**, as of July 1, 2001, the Silicon Valley Animal Control Authority assumed direct responsibility for and provision of animal control services; and

**WHEREAS**, the Authority must put in place a Rate and Fee Schedule applicable to the animal care and control services that it will be responsible for providing with its own employees; and

**WHEREAS**, the Authority last adopted an amended Rate and Fee Schedule at its March 20, 2018 Board of Directors meeting; and

**WHEREAS**, the Authority has evaluated its anticipated costs in providing the animal control services during Fiscal year 2019-20 and has studied the rate and fee schedules adopted and in effect in other jurisdictions in the Bay Area for animal control services; and

**WHEREAS**, based on this investigation, the Authority staff have proposed changes to the current Rate and Fee Schedule for animal control services including the amendment of the one year altered dog fee (\$25.00), two year altered dog fee (\$37.00), three year altered dog fee (\$50.00), one year altered cat fee (\$15.00), two year altered cat fee (\$23.00), three year altered cat fee (\$30.00), SVACA member agency resident alter male dog under 40 pounds fee (\$120), SVACA member agency resident alter male dog 40 to 80 pounds fee (\$140), SVACA member agency resident alter female dog under 40 pounds fee (\$135), SVACA member agency resident alter female dog 40 to 80 pounds fee (\$155), nonmember agency resident alter male cat (\$80), nonmember agency resident alter female cat (\$100), nonmember agency resident alter male dog under 40 pounds (\$145), nonmember agency resident alter male dog 40 to 80 pounds (\$165), nonmember agency resident alter female dog under 40 pounds (\$155), nonmember agency resident alter female dog 40 to 80 pounds (\$180); and

**WHEREAS**, all of these proposed fee increases result in new fees that are reasonably related to the costs of providing the services and do not exceed the estimated reasonable cost of providing the service for which the fee is charged;

**WHEREAS**, none of these proposed fee increases are taxes as defined by California Constitution, Article XIII C, Section 1, since these fees are charges imposed for a specific benefit conferred, privilege granted, and/or specific service or product provided directly to the payor that is not provided to those not charged, and which do not exceed the reasonable costs to the local government of conferring the benefit, privilege, or service or product.

**WHEREAS**, the Executive Director recommends adoption of the proposed Rate and Fee Schedule with certain refinements and clarifications.

**NOW, THEREFORE, BE IT RESOLVED:**

1. That the Board of Directors hereby finds that the above Recitals are true and correct and by this reference makes them a part hereof.
2. That the Board of Directors of the Silicon Valley Animal Control Authority hereby adopts the Rate and Fee Schedule for animal control services attached hereto and incorporated herein as Exhibit A.
3. That this Rate and Fee Schedule shall be effective as of July 1, 2019 and Resolution 2018-1 is hereby repealed in its entirety as of July 1, 2019.

PASSED AND ADOPTED this 27<sup>th</sup> day of March, 2019 by the following vote:

AYES:

NOES:

ABSENT:

ATTEST:

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Chairperson, Board of Directors  
Silicon Valley Animal Control Authority

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Dan Soszynski  
Executive Director/Board Secretary



## RATE & FEE SCHEDULE

### Section 1: Animal Licensing Fees\*

	1 Year	2 Year	3 Year
Altered Dog	\$25.00	\$37.00	\$50.00
Unaltered Dog	\$100.00	N/A	N/A
Altered Cat	\$15.00	\$23.00	\$30.00
Unaltered Cat	\$50.00	N/A	N/A
Late (Delinquent) Fee	\$50.00		
Replacement Tag	\$5.00		

### Section 2: Redemption Fees

#### Impound Fees-

Dog and Cat Unaltered-1 <sup>st</sup> Offense	\$100.00
Dog and Cat Altered-1 <sup>st</sup> Offense	\$35.00
Dog/Cat-2 <sup>nd</sup> Offense	\$125.00
Dog/Cat-3 <sup>rd</sup> Offense	\$175.00
Dog/Cat-4 <sup>th</sup> Offense	\$205.00
Other – Large (horse, pig, etc.)	\$75.00
Other – Small (bird, rabbit, etc.)	\$28.00

#### Boarding Fees per day or portion thereof:

Dogs and Cats	\$22.00
Other	\$11.00

### Section 3: Adoption Fees\*\*

Dog	\$150.00
Cat	\$100.00
Kitten (less than six months)	\$150.00
Rabbit	\$30.00
Small Animal	\$20.00
Bird	\$20.00
Dog Behavior Training Deposit	\$100.00

### Section 4: Animal Surrender Fees

Dog/Cat	\$150.00
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Other	\$40.00
Disposal	
Small Animals	\$25.00
Dog/Cat/Rabbit	\$50.00
Dogs and Others over 150 lbs.	\$125.00

### Section 5: Trap Fees

No Daily Fees.

Refundable Deposit \$100.00

Maximum Rental Period on all traps is two weeks, unless extended by staff.

### Section 6: Other Fees

Animal Establishment Fee (annual)	\$200.00
Animal Rescuer Registration Fee (one-time)	\$25.00
Dangerous Dog Fee (annual)	\$200.00
Field Service Charge (per trip)	\$50.00
Home Quarantine Fee	\$50.00
Lab Processing Fee	\$100.00
Returned Check Fee	\$50.00
Records Request Fee	\$.20/page
Shelter Quarantine Fee	Quarantine Fee + Impound Fee + Board Fee
Small Animal Permit Fee (annual)	\$50.00
Volunteer Materials Fee	\$35.00

### Section 7: Veterinary and Spay/Neuter Clinic Fees

#### SVACA Member Agency Residents\*\*\*

Alter Male Cat	\$60.00
Alter Female Cat	\$70.00
Alter Male Dog Under 40 Pounds	\$120.00
Alter Male Dog 40 to 80 Pounds	\$140.00
Alter Female Dog Under 40 Pounds	\$135.00
Alter Female Dog 40 to 80 Pounds	\$155.00

#### Nonmember Agency Residents

Alter Male Cat	\$80.00
Alter Female Cat	\$100.00
Alter Male Dog Under 40 Pounds	\$145.00
Alter Male Dog 40 to 80 Pounds	\$165.00
Alter Female Dog Under 40 Pounds	\$155.00
Alter Female Dog 40 to 80 Pounds	\$180.00

DA2PP Vaccination Fee	\$15.00
FIV/FelV Test	\$25.00
FVRCP Vaccination Fee	\$15.00
Heartworm Test	\$25.00
Microchip	\$35.00
Microchip at Time of Surgery	\$10.00
Rabies Vaccination Fee	\$15.00
Contract Veterinarian Fees	Dependent Upon Services Provided

**Section 8: Rules Governing Fees**

\* Licensing

For owners who are 65 years of age or older, there is no license fee charged for the first animal. In Campbell, Mountain View and Santa Clara, the animal must be altered. Fees will apply to the second and additional animals for such owners.

Since cat licensing and registration is voluntary in Mountain View, fees are set by their city council. Cat registrations and altered cat licenses are \$42.00 each with five year terms. Unaltered cat licenses are \$50.00 with a one year term.

\*\* Adoption Fees

SVACA reserves the right to deny adoptions in certain circumstances for cause.

\*\*\* Veterinary and Spay/Neuter Clinic Fees

Campbell, Monte Sereno, Mountain View and Santa Clara residents must be currently licensed at time of surgery. Fees include rabies vaccination.

APPROVED BY THE BOARD OF DIRECTORS MARCH 27, 2019