AGENDA ITEM NO. 6 Meeting Date: 1/27/21

SILICON VALLEY ANIMAL CONTROL AUTHORITY



Statement of Revenues and Expenditures

RECOMMENDED MOTION

That the Income & Expenses Budget vs. Actual----July 2020 through December 2020 and the Balance Sheet as of December 31, 2020 be received and filed.

PRIOR BOARD ACTION

The Board receives and files monthly financial statements.

DOCUMENT ATTACHED

Income & Expenses Budget vs. Actual----July 2020 through December 2020 Balance Sheet as of December 31, 2020

SVACA

Income & Expenses Budget vs. Actual July through December 2020

	Jul - Dec 20	Budget	% of Budget
Ordinary Income/Expense			
Income			
Licensing			
License Fees (SVACA Collected)	87,610.50		
Licensing - Other	0.00	150,000.00	0.0%
Total Licensing	87,610.50	150,000.00	58.41%
Program Fees		•	
Disposal Fees	700.00		
Spay/Neuter Clinic	660.00		
HTL	500.00		
Training Deposit	1,200.00		
Adoption Fees	33,980.00		
Reclaim Fees	11,000.00		
Surrender Fees	1,200.00		
Impound Fees	35.00		
Board Fees	44.00		
Field Service Charge	3,650.00		
Quarantine Fees	3,550.00		
Program Fees - Other	0.00	265,000.00	0.0%
Total Program Fees	56,519.00	265,000.00	21.33%
Interest	4,182.95	26,500.00	15.79%
Miscellaneous Revenue	200.20		
SVACA Member City Contributions	1,334,736.50	1,882,491.00	70.9%
Total Income	1,483,249.15	2,323,991.00	63.82%
Gross Profit	1,483,249.15	2,323,991.00	63.82%
Expense		_,,,,	
Maddie's Foster Grant-\$2,500	2,231.61	2,500.00	89.26%
Return to Owner Hardship Fund	79.00	5,000.00	1.58%
Salaries and Benefits		·	
Wages/Salaries, Regular	643,226.14	1,470,890.00	43.73%
Wages/Salaries, Overtime	16,073.62	32,000.00	50.23%
Health Insurance	65,994.58	238,500.00	27.67%
Dental	8,842.49	19,236.00	45.97%
Vision Insurance	1,295.57	3,024.00	42.84%
Life Insurance	551.88	1,585.00	34.82%
LTD/STD	1,953.04	3,962.00	49.29%
CalPERS Expense	94,887.25	170,551.00	55.64%
1959 Survivor Expense	432.85	1,037.00	41.74%
Payroll Taxes-SUI & Medicare			
rayron raxes-sor & medicare	10,366.43	60,867.00	17.03%
Total Salaries and Benefits	10,366.43 843,623.85	2,001,652.00	42.15%
		M	
Total Salaries and Benefits		M	
Total Salaries and Benefits Professional Fees/Services	843,623.85	2,001,652.00	42.15%

SVACA

Income & Expenses Budget vs. Actual July through December 2020

	time and the second		
	Jul - Dec 20	Budget	% of Budget
Accounting Services	2,244.40	14,000.00	16.03%
IΤ	0.00	16,000.00	0.0%
Payroll Services	2,107.47	3,800.00	55.46%
Wildlife Center Contract	17,670.00	23,500.00	75.19%
Total Professional Fees/Services	21,746.87	75,800.00	28.69%
Facility Expenses			
Utilities			
Electric	26,129.41		
Gas	10,005.64		
Refuse	4,060.68		
Water & Sewer	3,834.90		
Total Utilities	44,030.63		
Custodial Service			
Janitorial	114.43		
Supplies	2,433.43		
Custodial Service - Other	0.00	26,500.00	0.0%
Total Custodial Service	2,547.86	26,500.00	9.62%
Bldg. Maintenance/HVAC Contract	9,838.61	35,000.00	28.11%
Facility Expenses - Other	0.00	85,000.00	0.0%
Total Facility Expenses	56,417.10	146,500.00	38.51%
Communications			
Wireless Communications	2,175.95	7,300.00	29.81%
Telephone & Fax	3,629.54	10,000.00	36.3%
Total Communications	5,805.49	17,300.00	33.56%
Advertising	0.00	500.00	0.0%
Bank Service Charges			
Credit Card Fees	664.05		
Bank Service Charges - Other	3,941.75	18,000.00	21.9%
Total Bank Service Charges	4,605.80	18,000.00	25.59%
Computer Costs			
Software	4,136.25		
Computer Costs - Other	710.42	9,000.00	7.89%
Total Computer Costs	4,846.67	9,000.00	53.85%
Dues and Subscriptions	1,681.90	1,200.00	140.16%
Equipment-Non Fixed Asset	0.00	500.00	0.0%
Equipment Rental (Copy Machine)	4,091.21	9,000.00	45.46%
Insurance			
Liability Insurance	39,267.55	39,839.00	98.57%
Workers' Comp	35,787.90	41,200.00	86.86%
Total Insurance	75,055.45	81,039.00	92.62%
Office & General Supplies	1,947.78	2,000.00	97.39%
Postage and Delivery	2,632.05	8,000.00	32.9%
Printing and Reproduction	0.00	2,500.00	0.0%
Recruitment and Testing	0.00	500.00	0.0%

SVACA

Income & Expenses Budget vs. Actual July through December 2020

	Jul - Dec 20	Budget	% of Budget
Animal Care	4		-
Animal Rabies Exam	450.00		
Disposal	1,125.00		
Food	466.49		
Medical Supplies	2,367.09		
Veterinary Equipment Maint.	718.91		
Animal Care - Other	0.00	20,000.00	0.0%
Total Animal Care	5,127.49	20,000.00	25.64%
Outreach & Education	-299.88	1,000.00	-29.99%
Volunteers	0.00	1,000.00	0.0%
Training and Education	0.00	3,000.00	0.0%
Uniforms	0.00	500.00	0.0%
Vehicle Expenses			
Gasoline	2,450.24		
Maintenance and Repair	4,433.01		
Other	405.28		
Vehicle Expenses - Other	0.00	20,000.00	0.0%
Total Vehicle Expenses	7,288.53	20,000.00	36.44%
Total Expense	1,036,880.92	2,426,491.00	42.73%
Net Ordinary Income	446,368.23	-102,500.00	-435.48%
Other Income/Expense			
Other Income			
Operating Reserve Fund	0.00	50,000.00	0.0%
SB 90	0.00	50,000.00	0.0%
Animal Assistance Fund	232,598.70		
Total Other Income	232,598.70	100,000.00	232.6%
Other Expense			
Depreciation Expense	96,181.55		
Total Other Expense	96,181.55		
Net Other Income	136,417.15	100,000.00	136.42%
Net Income	582,785.38	-2,500.00	-23,311.42%

9:36 AM 01/14/21 Accrual Basis

SVACA Balance Sheet

As of December 31, 2020 Dec 31, 20

ASSETS

ASSETS	
Current Assets	
Checking/Savings	
Bank of America-PayPal	136,271.21
Bank of America-Payroll	90,188.49
Bank of America-Vendor	1,101,865.99
LAIF	1,973,502.57
Total Checking/Savings	3,301,828.26
Accounts Receivable	
Accounts Receivable	2,255.00
Total Accounts Receivable	2,255.00
Other Current Assets	
Deferred Outflow	943,597.00
Petty Cash	
General Office	200.00
Total Petty Cash	200.00
Postage Machine	512.94
Undeposited Funds	2,177.31
Total Other Current Assets	946,487.25
Total Current Assets	4,250,570.51
Fixed Assets	
Building	
Thomas Road Building	5,578,066.73
Building-Accum. Depreciation	-2,280,666.06
Building - Other	-161,530.16
Total Building	3,135,870.51
3370 Thomas Road	
Construction Fees	54,958.30
Architectural Fees	341,255.78
Total 3370 Thomas Road	396,214.08
Computers & Equipment	
Equipment	68,093.71
Equipment - Accum Depreciation	-105,603.07
Computers & Equipment - Other	62,207.00
Total Computers & Equipment	24,697.64
Furniture & Fixtures	
FF&E	401,524.06
FF&E- Accumulated Depreciation	-401,523.89
Total Furniture & Fixtures	0.17
Vehicles	
Vehicles - Trucks & Vans	147,650.17
Vehicles - Accum. Depreciation	-124,916.24
Total Vehicles	22,733.93
Total Fixed Assets	3,579,516.33
TOTAL ASSETS	7,830,086.84

9:36 AM 01/14/21 **Accrual Basis**

SVACA Balance Sheet

As of December 31, 2020

Dec 31, 20

3,157,055.29

7,040,769.88

7,830,086.84

582,785.38

LIABILITIES & EQUITY

Liabilities

Retained Earnings

Net Income

TOTAL LIABILITIES & EQUITY

Total Equity

Accounts Payable	Liabilities	
Accounts Payable	Current Liabilities	
Total Accounts Payable 11,610.24 Other Current Liabilities 36,305.00 Accrued Compensated Absences 137,492.21 Miscellaneous 20.58 Payroll Liabilities -1,042.08 CalPERS 457 Payable -1,042.08 1959 Survivors Payable 2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity 5890 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses<	Accounts Payable	
Other Current Liabilities Deferred Inflow 36,305.00 Accrued Compensated Absences 137,492.21 Miscellaneous 20.58 Payroll Liabilities CalPERS 457 Payable -1,042.08 1959 Survivors Payable 2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity 8 Retained Earnings. 38 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 4,486.49 Reserve fo	Accounts Payable	11,610.24
Deferred Inflow 36,305.00 Accrued Compensated Absences 137,492.21 Miscellaneous 20.58 Payroll Liabilities -1,042.08 1959 Survivors Payable -2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Total Accounts Payable	11,610.24
Miscellaneous 20.58	Other Current Liabilities	
Miscellaneous 20.58 Payroll Liabilities -1,042.08 1959 Survivors Payable 2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity 89 0 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other	Deferred Inflow	36,305.00
Payroll Liabilities CalPERS 457 Payable -1,042.08 1959 Survivors Payable -48,189.67 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Accrued Compensated Absences	137,492.21
CalPERS 457 Payable -1,042.08 1959 Survivors Payable 2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 203,304.96 Long Term Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity 88 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Miscellaneous	20.58
1959 Survivors Payable 2,868.70 CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Payroll Liabilities	
CalPERS Tax Payable -48,189.67 Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	CalPERS 457 Payable	-1,042.08
Fed Payroll Tax Payable 9,115.07 ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	1959 Survivors Payable	2,868.70
ST Payroll Tax Payable 30,538.85 Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 789,316.96 Equity 84 Retained Earnings. 319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	CalPERS Tax Payable	-48,189.67
Payroll Liabilities - Other 24,586.06 Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Fed Payroll Tax Payable	9,115.07
Total Payroll Liabilities 17,876.93 Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Equity Retained Earnings. -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	ST Payroll Tax Payable	30,538.85
Total Other Current Liabilities 191,694.72 Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Payroll Liabilities - Other	24,586.06
Total Current Liabilities 203,304.96 Long Term Liabilities 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Equity Retained Earnings. -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Total Payroll Liabilities	17,876.93
Long Term Liabilities Net Pension Liability Total Long Term Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement Maddie's Fund Shelter Project Capital Project Improvement Fnd Operating Reserve Fund Animal Assistance Fund Reserve for Unknown Losses Vehicle Replacement Fund Undesignated Reserve Retained Earnings Other 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 586,012.00 589,316.96 4,488.28 347,001.00 586,012.00 586	Total Other Current Liabilities	191,694.72
Net Pension Liability 586,012.00 Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Total Current Liabilities	203,304.96
Total Long Term Liabilities 586,012.00 Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Long Term Liabilities	
Total Liabilities 789,316.96 Equity Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Net Pension Liability	586,012.00
Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Total Long Term Liabilities	586,012.00
Retained Earnings. SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Total Liabilities	789,316.96
SB 90 Reimbursement -319,601.00 Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Equity	
Maddie's Fund 61,438.28 Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Retained Earnings.	
Shelter Project 338,855.22 Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	SB 90 Reimbursement	-319,601.00
Capital Project Improvement Fnd 34,000.00 Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Maddie's Fund	61,438.28
Operating Reserve Fund 197,968.13 Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Shelter Project	338,855.22
Animal Assistance Fund 826.50 Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Capital Project Improvement Fnd	34,000.00
Chubz Fund 4,486.49 Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Operating Reserve Fund	197,968.13
Reserve for Unknown Losses 15,848.64 Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Animal Assistance Fund	826.50
Vehicle Replacement Fund 57,332.10 Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Chubz Fund	4,486.49
Undesignated Reserve 347,071.85 Retained Earnings Other 2,562,703.00	Reserve for Unknown Losses	15,848.64
Retained Earnings Other 2,562,703.00	Vehicle Replacement Fund	57,332.10
	•	347,071.85
Total Retained Farnings 2 200 020 24	Retained Earnings Other	2,562,703.00
- 5,500,929.21	Total Retained Earnings.	3,300,929.21