

**SILICON VALLEY  
ANIMAL CONTROL AUTHORITY**

**AGENDA ITEM**

**Fiscal Year 2023-24 Proposed Operating Budget**

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**RECOMMENDED MOTION**

That the Board of Directors approve the fiscal year 2023-24 Operating Budget Option One as presented.

**DISCUSSION**

In May 2020, the Board approved a 5% reduction in SVACA’s 2020-21 operating budget due to the pandemic. In March 2022, staff prepared two operating budget options and the Board chose to hold member agency contributions flat. For 2022-23, staff prepared two options for consideration and the Board chose the option which increased member contributions by 3.66%.

For 2023-24, due to historic inflation, staff once again prepared two options for consideration. Option One increases member contributions overall by 6% and a total of 5% since 2019-20. Option Two includes the use of up to \$60,000 in operating reserve funds which increases contributions by 3% and a total of 2% since 2019-20.

Inflation continues to impact SVACA’s operating expenses in nearly all areas but especially in personnel, building, vehicle, animal care, and insurance. On the bright side, revenue has exceeded expectations and should continue to do so in 2023-24. The following tables list the proposed 2023-24 contribution options.

**TABLE 1. 2023-24 Proposed Operating Budget Option One Comparison with 2022-23**

Member	2022-23	2023-24 Option 1	22-23 v. 23-24 Difference	Percent Increase 22-23 v. 23-24
Campbell	\$321,943	\$341,583	\$19,640	6%
Mountain View	\$500,429	\$530,957	\$30,528	6%
Monte Sereno	\$32,148	\$34,110	\$1,961	6%
Santa Clara	\$1,109,744	\$1,177,443	\$67,699	6%
<b>Total</b>	<b>\$1,964,264</b>	<b>\$2,084,093</b>	<b>\$119,829</b>	<b>6%</b>

**TABLE 2. Proposed Operating Budget Option One Comparison 2019-20 to Present**

Member	19-20	20-21	21-22	22-23	23-24	19-20 v. 22-23
Campbell	\$325,162	\$308,530	\$308,194	\$319,484	\$341,583	5%
Mountain View	\$505,433	\$479,573	\$479,053	\$496,608	\$530,957	5%
Monte Sereno	\$32,470	\$30,847	\$30,794	\$31,903	\$34,110	5%
Santa Clara	\$1,120,841	\$1,063,542	\$1,062,366	\$1,101,269	\$1,177,443	5%
<b>Total</b>	<b>\$1,983,907</b>	<b>\$1,882,491</b>	<b>\$1,880,407</b>	<b>\$1,949,264</b>	<b>\$2,084,093</b>	<b>5%</b>

TABLE 3. 2023-24 Proposed Operating Budget Option Two Comparison with 2022-23

Member	2022-23	2023-24 Option 2	22-23 v. 23-24 Difference	Percent Increase 22-23 v. 23-24
Campbell	\$321,943	\$331,743	\$9,800	3%
Mountain View	\$500,429	\$515,657	\$15,228	3%
Monte Sereno	\$32,148	\$33,150	\$1,001	3%
Santa Clara	\$1,109,744	\$1,143,543	\$33,799	3%
Total	\$1,964,264	\$2,024,093	\$59,829	3%

TABLE 4. Proposed Operating Budget Option Two Comparison 2019-20 to Present

Member	19-20	20-21	21-22	22-23	23-24	19-20 v. 22-23
Campbell	\$325,162	\$308,530	\$308,194	\$319,484	\$331,743	2%
Mountain View	\$505,433	\$479,573	\$479,053	\$496,608	\$515,657	2%
Monte Sereno	\$32,470	\$30,847	\$30,794	\$31,903	\$33,150	2%
Santa Clara	\$1,120,841	\$1,063,542	\$1,062,366	\$1,101,269	\$1,143,543	2%
Total	\$1,983,907	\$1,882,491	\$1,880,407	\$1,949,264	\$2,024,093	2%

Contribution Percentage

Table 5 shows the proposed contribution percentage.

TABLE 5. Contribution Percentage

Member	Contribution Percentage
Campbell	16.39%
Mountain View	25.48%
Monte Sereno	1.64%
Santa Clara	56.50%

Revenue

Thus far in 2022-23 we have seen revenue return to prepandemic levels and this should continue in 2023-24. Minimal fee increases will also help to offset expense increases moving forward.

Expenses

1. *Personnel Services*

Cost of Living Adjustment (COLA)

SVACA Policy states that COLAs will be considered annually and based on the US Department of Labor San Francisco – Oakland – Hayward Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) by taking the average of the figures reported for the calendar year preceding the new fiscal year and will go into effect on the first day of the new fiscal year. The Board will review and approve all COLAs. The average rate for 2022 is 6.3%. CPI-W averages follow in Table 6 while SVACA’s recent COLA history is in Table 7. Staff recommends the approval of the 6.3% COLA.

Table 6. CPI-W Data

2018	2019	2020	2021	2022
3.9%	3.0%	1.5%	4.1%	6.3%

Table 7. Recent COLA History

FY 19-20	FY 20-21	FY 21-22	FY 22-23
3.9%	0	1.5%	4.1%

Positions

The proposed budget once again includes the funding of the Outreach Coordinator’s salary with the Animal Assistance Fund. Staff also once again adjusted overall personnel expectations due to the pandemic and employment market.

CalPERS

Classic contributions increased 1.52% from 10.32% to 11.84% and PEPRRA increased .21% from 7.47% to 7.68%. The unfunded accrued liability payment decreased to \$27,364 from \$47,428. Actuarial valuations are based on assumptions regarding future investment returns and payroll growth.

Non-pensionable Compensation

In order to compete with neighboring municipalities, the proposed budget includes an annual 5% non-pensionable compensation to be paid once a year to all employees with at least six months of employment.

Health Insurance

SVACA receives health insurance through CalPERS and premiums continue to annually increase from 3-8% depending on the provider. Staff is recommending covering employee only premiums beginning July 1, 2023. Existing employees who decline coverage through SVACA will continue to receive \$1125 per month while those starting their employment in 2023-24 will receive \$250 per month.

2. *Materials, Services and Supplies*

Animal Care

Staff and the Friends of SVACA have collectively continued to solicit donations through various means. Staff is recommending up to \$100,000 of the Animal Assistance Fund be used for care and veterinary services. Friends of SVACA will also continue to assist with expenses as well as other programs like low cost spay/neuter for qualifying residents and placement partners.

3. *Professional and Contract Services*

Risk Management

Liability will increase by approximately \$6,500 and workers’ compensation insurance by approximately \$5,100.

Reserves

Option One does not include operating reserve funds but up to \$60,000 could be used in Option Two. The reserves spreadsheet is attached to this report.

### Long Term Center Capital Needs

As stated in JPA sections 5.4, 6.3.3 and 6.3.4, all members will be responsible for their proportional share of future capital expenses. In the past, the Board elected to review needs annually and contribute amounts needed for that given fiscal year. Anticipated center capital needs for the next fifteen years (attached) were once again updated.

Needs could of course shift and staff will continue to stretch out the lives of these items as much as possible through proper maintenance. Overall, the outlook is excellent as current reserves could be used to cover all anticipated expenses for at least the next fifteen years. Projects and maintenance will continue to be deferred when possible.

For 2023-24, staff is recommending capital reserves fund be used to resurface the parking lot at a total not to exceed \$30,000. Additionally, some of our cat holding spaces need replacement at a total of not to exceed \$60,000 of Animal Assistance Funds.

### **CONCLUSION**

Staff has always strived to present the most cost-effective operating budget possible but due to COVID-19 it is quite difficult to predict what the future holds. As has been done in the past, staff will work to reduce expenses and increase revenue during the year. SVACA had an operating budget surplus (\$162,989) in 2021-22 which once again demonstrated the sound fiscal responsibility practiced at the agency. Staff is recommending that the 2023-24 Operating Budget Option One be approved as presented.

### **DOCUMENTS ATTACHED**

FY 2023-24 Proposed Operating Budget  
FY 2022-23 and 2023-24 Operating Budget Comparison  
Reserves Table  
Anticipated Center Capital Needs

### **FISCAL IMPACT**

\$2,084,093 from the Member Agencies

Silicon Valley Animal Control Authority  
 FY 2023-24

Proposed Operating Budget

	Annual	Admin	Field Services	Shelter Services
<b>REVENUE</b>				
Interest	\$ 110,000.00	\$ 9,625.00	\$ 59,812.50	\$ 40,562.50
Licensing	\$ 205,000.00	-	\$ 205,000.00	-
Program Fees	\$ 255,000.00	-	\$ 127,500.00	\$ 127,500.00
<b>Total Fee Revenue</b>	<b>\$ 570,000.00</b>	<b>\$ 9,625.00</b>	<b>\$ 392,312.50</b>	<b>\$ 168,062.50</b>
<b>Member Agency Contributions</b>				
Campbell	\$ 355,418	\$ 64,570.10	\$ 174,387.73	\$ 116,460.23
Mountain View	\$ 527,885	\$ 93,826.36	\$ 297,792.70	\$ 136,266.40
Monte Sereno	\$ 45,089	\$ 7,534.90	\$ 34,384.78	\$ 3,168.99
Santa Clara	\$ 1,155,701	\$ 215,114.73	\$ 470,783.86	\$ 469,802.16
<b>Total Contributions</b>	<b>\$ 2,084,093</b>	<b>\$ 381,046.09</b>	<b>\$ 977,349.08</b>	<b>\$ 725,697.78</b>
<b>Total Revenue</b>	<b>\$ 2,654,092.95</b>	<b>\$ 390,671.09</b>	<b>\$ 1,369,661.58</b>	<b>\$ 893,760.28</b>

**Silicon Valley Animal Control Authority**  
**FY 2023-24**  
**Proposed Operating Budget**

	# of Pos	Annual Salary	Admin	Field Services	Shelter Services
<b>EXPENDITURES</b>					
<b>Personnel Services</b>					
Salaries					
Regular Salaries		\$ 1,543,737.00	\$ 276,988.65	\$ 775,111.45	\$ 491,636.90
Total Overtime		\$ 38,000.00	-	\$ 35,000.00	\$ 3,000.00
<b>Total Salaries</b>	<b>17</b>	<b>\$ 1,581,737.00</b>	<b>\$ 276,988.65</b>	<b>\$ 810,111.45</b>	<b>\$ 494,636.90</b>
<b>Benefits</b>					
Health Insurance		\$ 246,600	\$ 29,640.00	\$ 144,720.00	\$ 72,240.00
Life/AD&D Insurance		\$ 1,549	\$ 135.58	\$ 866.72	\$ 547.15
Dental Insurance		\$ 16,583	\$ 2,098.58	\$ 6,814.06	\$ 7,680.28
Vision Insurance		\$ 3,264	\$ 285.60	\$ 1,774.80	\$ 1,203.60
STD/LTD		\$ 6,033	\$ 672.12	\$ 3,105.90	\$ 2,254.98
Cal PERS/1959 Survivor Benefits		\$ 202,645	\$ 35,273.81	\$ 100,451.37	\$ 66,919.48
Medicare		\$ 22,935	\$ 4,016.34	\$ 11,746.62	\$ 7,172.24
SUI		\$ 31,635	\$ 2,768.04	\$ 17,201.39	\$ 11,665.31
EAP		\$ -	\$ -	\$ -	\$ -
<b>Total Benefits</b>		<b>\$ 531,244</b>	<b>\$ 74,880.06</b>	<b>\$ 286,680.85</b>	<b>\$ 169,683.04</b>
<b>Annual Personnel Costs</b>		<b>\$ 2,112,981</b>	<b>\$ 351,868.71</b>	<b>\$ 1,096,792.30</b>	<b>\$ 664,319.94</b>

	Total Annual Costs	Admin	Field Services	Shelter Services
<b>Materials, Services &amp; Supplies (MS&amp;S)</b>				
Office & General Supplies	\$ 2,500.00	\$ 218.75	\$ 1,359.38	\$ 921.88
Bank Charges	\$ 18,000.00	\$ 1,575.00	\$ 9,787.50	\$ 6,637.50
Postage/Shipping	\$ 10,000.00	\$ 875.00	\$ 5,437.50	\$ 3,687.50
Printing	\$ 2,000.00	\$ 175.00	\$ 1,087.50	\$ 737.50
Computer Supplies/Licenses	\$ 10,600.00	\$ 927.50	\$ 5,763.75	\$ 3,908.75
Recruitment and Testing Expenses	\$ 3,500.00	\$ 306.25	\$ 1,903.13	\$ 1,290.63
Training and Education	\$ 2,000.00	\$ 175.00	\$ 1,087.50	\$ 737.50
Travel	\$ 1,500.00	\$ 131.25	\$ 815.63	\$ 553.13
Advertising	\$ 500.00	\$ -	\$ 250.00	\$ 250.00
Copy Machine Charges	\$ 10,000.00	\$ 875.00	\$ 5,437.50	\$ 3,687.50
Field Service Equipment	\$ 500.00	\$ -	\$ 250.00	\$ 250.00
Fuel and Vehicle Maintenance	\$ 30,000.00	\$ -	\$ 30,000.00	\$ -
Uniforms	\$ 1,200.00	\$ -	\$ 600.00	\$ 600.00
Volunteers	\$ -	\$ -	\$ -	\$ 0.00
Outreach and Education	\$ -	\$ -	\$ -	\$ 0.00
Animal Care	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
Dues and Subscriptions	\$ 2,000.00	\$ 175.00	\$ 1,087.50	\$ 737.50
Return to Owner Hardship Fund	\$ 2,000.00	\$ 175.00	\$ 1,087.50	\$ 737.50
<b>Total MS&amp;S</b>	<b>\$ 121,300.00</b>	<b>\$ 5,608.75</b>	<b>\$ 65,954.38</b>	<b>\$ 49,736.88</b>

Silicon Valley Animal Control Authority  
 FY 2023-24  
 Proposed Operating Budget

	Total Annual Costs	Admin	Field Services	Shelter Services
<b>Facility Expenses</b>				
Custodial	\$ 46,000.00	\$ 4,025.00	\$ 25,012.50	\$ 16,962.50
Electric, Gas, Water, Refuse	\$ 100,000.00	\$ 8,750.00	\$ 54,375.00	\$ 36,875.00
Maintenance and Repair	\$ 50,000.00	\$ 4,375.00	\$ 27,187.50	\$ 18,437.50
Communications				
Telephone/Fax	\$ 9,000.00	\$ 787.50	\$ 4,893.75	\$ 3,318.75
Wireless Communications	\$ 6,500.00	\$ 920.83	\$ 5,362.50	\$ 216.67
<b>Total Facility Expenses</b>	<b>\$ 211,500.00</b>	<b>\$ 18,858.33</b>	<b>\$ 116,831.25</b>	<b>\$ 75,810.42</b>
<b>Professional and Contract Services</b>				
Contract Veterinarians	\$ 18,000.00	\$ 0.00	\$ 0.00	\$ 18,000.00
Wildlife Center Contract	\$ 25,480.00	\$ 0.00	\$ 0.00	\$ 25,480.00
Accounting Services	\$ 25,000.00	\$ 2,187.50	\$ 13,593.75	\$ 9,218.75
Investigations	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 0.00
Computer Maintenance Contract	\$ 22,000.00	\$ 1,925.00	\$ 11,962.50	\$ 8,112.50
Payroll Preparation	\$ 4,200.00	\$ 367.50	\$ 2,283.75	\$ 1,548.75
Workers' Comp. Insurance	\$ 47,040.00	\$ 4,116.00	\$ 25,578.00	\$ 17,346.00
Liability Insurance	\$ 60,592.00	\$ 5,301.80	\$ 32,946.90	\$ 22,343.30
Legal Services	\$ 5,000.00	\$ 437.50	\$ 2,718.75	\$ 1,843.75
<b>Total Professional Services</b>	<b>\$ 208,312.00</b>	<b>\$ 14,335.30</b>	<b>\$ 90,083.65</b>	<b>\$ 103,893.05</b>
<b>Capital Expenses</b>				
Animal Transport Vehicle	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00
<b>Subtotal</b>	\$ 2,654,092.95	\$ 390,671.09	\$ 1,369,661.58	\$ 893,760.28
<b>GRAND TOTAL</b>	<b>\$ 2,654,093</b>	<b>\$ 390,671.09</b>	<b>\$ 1,369,661.58</b>	<b>\$ 893,760.28</b>

Silicon Valley Animal Control Authority  
Proposed Operating Budget Comparison  
2022-23 v. 2023-24

	Annual 2022-23	Proposed 2023-24	Difference	
<b>REVENUE</b>				
Interest	\$ 25,000.00	\$ 110,000.00	\$ 85,000.00	
Licensing	\$ 190,000.00	\$ 205,000.00	\$ 15,000.00	
Program Fees	\$ 215,000.00	\$ 255,000.00	\$ 40,000.00	
<b>Total Fee Revenue</b>	\$ 430,000.00	\$ 570,000.00	\$ 140,000.00	
<b>Member Agency Contributions</b>				<b>Percent Change</b>
Campbell	\$ 321,942.88	\$ 341,582.83	\$ 19,639.95	6.10%
Mountain View	\$ 500,429.01	\$ 530,957.41	\$ 30,528.40	6.10%
Monte Sereno	\$ 32,148.46	\$ 34,109.65	\$ 1,961.19	6.10%
Santa Clara	\$ 1,109,743.73	\$ 1,177,443.05	\$ 67,699.32	6.10%
<b>OPTION ONE - Total Contributions</b>	\$ 1,964,264.07	\$ 2,084,092.95	\$ 119,828.88	6.10%
<b>Total Revenue</b>	\$ 2,394,264.07	\$ 2,654,092.95	\$ 259,828.88	10.85%
<b>Deductions</b>				
Operating Reserve Fund	\$ -	\$ -	\$ -	
<b>Total Deductions</b>	\$ -	\$ 60,000.00	\$ 60,000.00	
<b>OPTION TWO - Revised Contributions</b>				<b>Percent Change</b>
Campbell	\$ 321,942.88	\$ 331,742.83	\$ 9,799.95	3.04%
Mountain View	\$ 500,429.01	\$ 515,657.41	\$ 15,228.40	3.04%
Monte Sereno	\$ 32,148.46	\$ 33,149.65	\$ 1,001.19	3.11%
Santa Clara	\$ 1,109,743.73	\$ 1,143,543.05	\$ 33,799.32	3.05%
<b>Revised Contributions</b>	\$ 1,964,264.07	\$ 2,024,092.95	\$ 59,828.88	3.05%



Silicon Valley Animal Control Authority  
Proposed Operating Budget Comparison  
2022-23 v. 2023-24

EXPENDITURES	Annual Salary		Difference
	Annual Salary	Annual Salary	
<b>Personnel Services</b>			
<b>Salaries</b>			
Regular Salaries	\$ 1,365,555.00	\$ 1,543,737.00	178,182.00
Overtime/Standby	\$ 35,000.00	\$ 38,000.00	3,000.00
<b>Total Salaries</b>	\$ 1,400,555.00	\$ 1,581,737.00	181,182.00
<b>Benefits</b>			
Health Insurance	\$ 235,260.00	246,600.00	11,340.00
Life/AD&D Insurance	\$ 1,646.28	1,549.44	(96.84)
Dental Insurance	\$ 21,336.00	16,582.92	(4,753.08)
Vision Insurance	\$ 3,264.00	3,264.00	-
STD/LTD	\$ 5,221.44	6,033.00	811.56
Cal PERS	\$ 180,778.88	202,644.66	21,865.78
Medicare	\$ 20,308.05	22,935.19	2,627.14
SUI	\$ 36,414.43	31,634.74	(4,779.69)
<b>Total Benefits</b>	\$ 504,229.07	\$ 531,243.95	27,014.88
<b>Annual Personnel Costs</b>	\$ 1,904,784.07	\$ 2,112,980.95	208,196.88
	<b>Total Annual Costs</b>	<b>Total Annual Costs</b>	<b>Difference</b>
<b>Materials, Services &amp; Supplies (MS&amp;S)</b>			
Office & General Supplies	\$ 2,500.00	\$ 2,500.00	\$ -
Bank Charges	\$ 16,000.00	\$ 18,000.00	\$ 2,000.00
Postage/Shipping	\$ 8,000.00	\$ 10,000.00	\$ 2,000.00
Printing	\$ 2,500.00	\$ 2,000.00	\$ (500.00)
Computer Supplies/Licenses	\$ 10,600.00	\$ 10,600.00	\$ -
Recruitment and Retention	\$ 3,500.00	\$ 3,500.00	\$ -
Training and Education	\$ 2,000.00	\$ 2,000.00	\$ -
Travel	\$ 1,500.00	\$ 1,500.00	\$ -
Advertising	\$ 500.00	\$ 500.00	\$ -
Copy Machine Charges	\$ 8,000.00	\$ 10,000.00	\$ 2,000.00
Field Service Equipment	\$ 500.00	\$ 500.00	\$ -
Fuel and Vehicle Maintenance	\$ 25,000.00	\$ 30,000.00	\$ 5,000.00
Uniforms	\$ 1,000.00	\$ 1,200.00	\$ 200.00
Dues and Subscriptions	\$ 2,000.00	\$ 2,000.00	\$ -
Volunteers	\$ -	\$ -	\$ -
Animal Care	\$ 20,000.00	\$ 25,000.00	\$ 5,000.00
Outreach and Education	\$ -	\$ -	\$ -
Return to Owner Hardship Fund	\$ 2,000.00	\$ 2,000.00	\$ -
<b>Total MS&amp;S</b>	\$ 105,600.00	\$ 121,300.00	\$ 15,700.00

Silicon Valley Animal Control Authority  
Proposed Operating Budget Comparison  
2022-23 v. 2023-24

	Total Annual Costs		Total Annual Costs		Difference
<b>Facility Expenses</b>					
Custodial	\$ 42,000.00	\$ 46,000.00	\$ 46,000.00	\$ 4,000.00	
Electric, Gas, Water, Refuse	\$ 90,000.00	\$ 100,000.00	\$ 100,000.00	\$ 10,000.00	
Building Maintenance and Repair	\$ 41,000.00	\$ 50,000.00	\$ 50,000.00	\$ 9,000.00	
Communications		\$ -			
Telephone/Fax	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ -	
Wireless Communications	\$ 7,300.00	\$ 6,500.00	\$ 6,500.00	\$ (800.00)	
<b>Total Facility Expenses</b>	<b>\$ 189,300.00</b>	<b>\$ 211,500.00</b>	<b>\$ 211,500.00</b>	<b>\$ 22,200.00</b>	
<b>Professional and Contract Services</b>					
Contract Veterinarians	\$ 10,000.00	\$ 18,000.00	\$ 18,000.00	\$ 8,000.00	
Wildlife Center Contract	\$ 25,480.00	\$ 25,480.00	\$ 25,480.00	\$ -	
Accounting Services	\$ 20,000.00	\$ 25,000.00	\$ 25,000.00	\$ 5,000.00	
Investigations	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -	
Computer Maintenance Contract	\$ 18,000.00	\$ 22,000.00	\$ 22,000.00	\$ 4,000.00	
Payroll Preparation	\$ 4,000.00	\$ 4,200.00	\$ 4,200.00	\$ 200.00	
Workers' Comp. Insurance	\$ 42,000.00	\$ 47,040.00	\$ 47,040.00	\$ 5,040.00	
Liability Insurance	\$ 54,100.00	\$ 60,592.00	\$ 60,592.00	\$ 6,492.00	
Legal Services	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	
<b>Total Professional Services</b>	<b>\$ 179,580.00</b>	<b>\$ 208,312.00</b>	<b>\$ 208,312.00</b>	<b>\$ 28,732.00</b>	
<b>Capital Expenses</b>					
Vehicle Replacement Fund	\$ -	\$ -	\$ -	\$ -	
<b>Total Capital Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Subtotal</b>	<b>\$ 2,394,264.07</b>	<b>\$ 2,654,092.95</b>	<b>\$ 2,654,092.95</b>	<b>\$ 259,828.88</b>	
Reserve					
<b>GRAND TOTAL</b>	<b>\$ 2,394,264.07</b>	<b>\$ 2,654,092.95</b>	<b>\$ 2,654,092.95</b>	<b>\$ 259,828.88</b>	

**2022-23 SVACA Reserves**

**2/22/23**

**Unrestricted**

Capital Project Improvement Fund	\$	544,999.00
Operating Reserve Fund	\$	460,433.00
Reserve for Unknown Losses	\$	203,003.00
Vehicle Replacement Fund	\$	15,507.00
<b>Total:</b>	<b>\$</b>	<b>1,223,942.00</b>

**Restricted**

Animal Assistance Fund	\$	1,912,565.00
Chubz Fund	\$	4,486.00
<b>Total:</b>	<b>\$</b>	<b>1,917,051.00</b>

SVACA Center Capital Anticipated Needs

2023-2038

3/23

			<u>Reserves</u>
<b>2023-24</b>			Current Amount
parking lot resurface	\$ 30,000		\$ 1,208,435
		2023-24	<u>\$ (30,000)</u>
			\$ 1,178,435
 <b>2027-28</b>			
hvac 1	\$ 400,000	2027-28	\$ 1,178,435
			<u>\$ (400,000)</u>
			\$ 778,435
 <b>2029-30</b>			
hvac 2-4	\$ 225,000	2029-30	\$ 778,435
			<u>\$ (225,000)</u>
			\$ 553,435
 <b>2030-31</b>			
computers	\$ 40,000	2028-29	\$ 553,435
interior paint	\$ 42,000		<u>\$ (108,000)</u>
exterior paint	<u>\$ 26,000</u>		\$ 445,435
	\$ 108,000		
 <b>2031-32</b>			
hvac 5	\$ 65,000	2028-29	\$ 445,435
			<u>\$ (65,000)</u>
			\$ 380,435
 <b>Total</b>	 \$ 828,000		